



# **National Guard Warrior Care**

## **A History and Way Ahead**

**Major Paul E. Gonzales**



# Background

- Military Leaders (Army and Air)
- Conduct Content Analysis of Existing Army & Air Force Leadership and Stress Management Training Programs
- Collaborate with Army & Battlemind Leaders on their course material
- Collaborate with Israel's Military Personnel & Mental Health Experts
- Work with leading researchers in Stress Management field (Dr. Don Meichenbaum)
- American Association of Emergency Psychiatrist
- Walter Reed Institute for Research (LTC Paul Bliese and Mr. Rick Keller)
- National Defense University (COL Paul Bartone)
- Kansas State University, Military Family Institute (Dr. Briana Goff)



# Background Con't

- Reviewed existing programs
  - Comprehensive Soldier Fitness
  - Landing Gear
  - Battlemind
  - 9G Force
  - Cross-Fit
  - Holistic Soldier Fitness
  - Many other programs; Red Cross, Israelis' Stress Inoculation, Hardiness



# Background Con't

- Best Practices
  - Peer-To-Peer, CA
  - Buddy-To-Buddy, MI
  - Peer-To-Peer Support, NE
  - Peer Assistance, NYPD

*Many other Best Practices out there!!*



# Background Con't

- Flash Forward
- Designed for Leaders
- Rolled out Course in April 2009
- To date \_\_\_\_\_ Train the Trainers have attended
- \_\_\_\_\_ States have participated
- Program is completed and turned over to NGB
- This is a “Joint” program
- Interactive lecture, practical exercises, testimonials, self assessment,





# Resiliency Training Method

- Educate – Introduction
- Motivate – Discussion, Testimonials, Videos
- Ownership – Knowledge & Demonstrations
- Sustainment – Tools for tool box

- 
- |                          |               |
|--------------------------|---------------|
| • Lecture                | Website       |
| • Video's                | Gaming        |
| • Pod Casts              | Exercises     |
| • Other technology tools | Professionals |
| • Measurement            |               |



# Resiliency History

## National Guard Resiliency

(2006) Kansas Adjutant General, MG Bunting's vision

(2007) DoD, Task Force Report on Mental Health

(2008) DoD, TFMH recommendations implemented at NGB

(2008) ANG leadership and Congressional support

*Collaboration: content analysis, AD military leadership, Israeli military personnel and mental health experts, Researchers and Academia*

(2009) Pilot program testing:

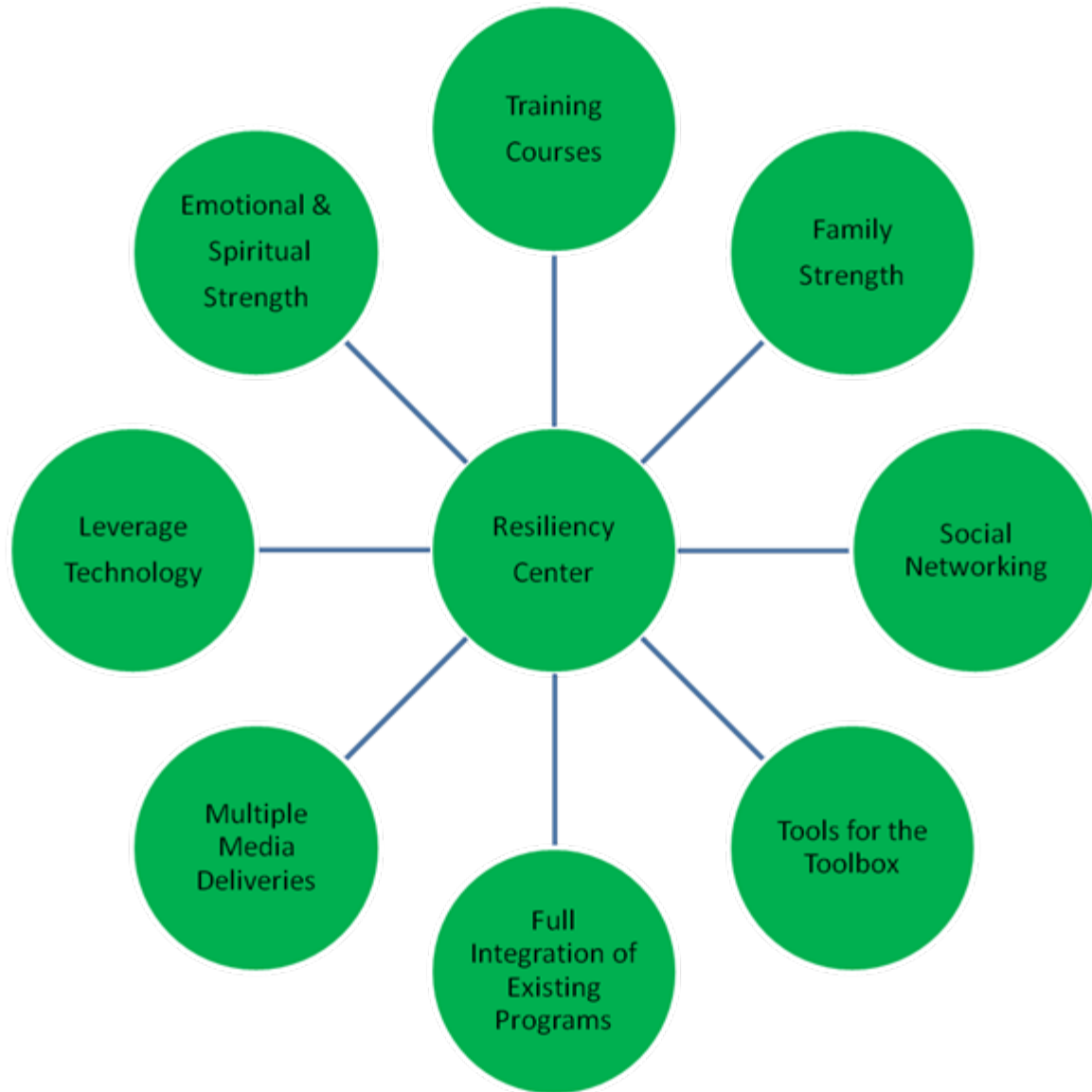
***"Flash Forward"***

***7 plug and play modules (8 hrs.)***

***the genesis for National Guard "Summit" Partners***



# National Guard Resiliency







# Resiliency Future Training Model

## Bi-Lateral Training

- Meeting practice platform engagement
- Gaming teaching module (systems approach)
- Begin – Prepare – Engage – Analyze
- Capability for On Line support
- Components & Tools:
  - Visualization
  - Animation
  - Character management
  - Experience manager
  - Coach & tutor
  - Authoring tools

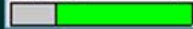
***Young Soldiers  
& Airmen  
Learn by  
Games***

## MEETING PARTNER

Farid



TRUST 14



## OBJECTIVE

Learn why market is not being used

Get Police Cooperation

## PREPARATION

OBJECTIVE REVIEW

MEETING PARTNER

INTENDED OUTCOME

RESEARCH

PREP SHEET

REQUISITIONS

## REHEARSAL

REHEARSAL

## MEETING

MEETING

NEGOTIATION

## AAR

AAR

FOLLOW-UP

Help

Options

Info

TIME

3 D 13:20

Plan Action

 What can you tell me about the lost power?

 What's this about doctors refusing to treat policemen?

 When I've resolved the trouble with the market, perhaps we can speak more about this.

 What can you do? There's trouble everywhere, right?






Keyword Search



P.O.: Try making some offers and requests.

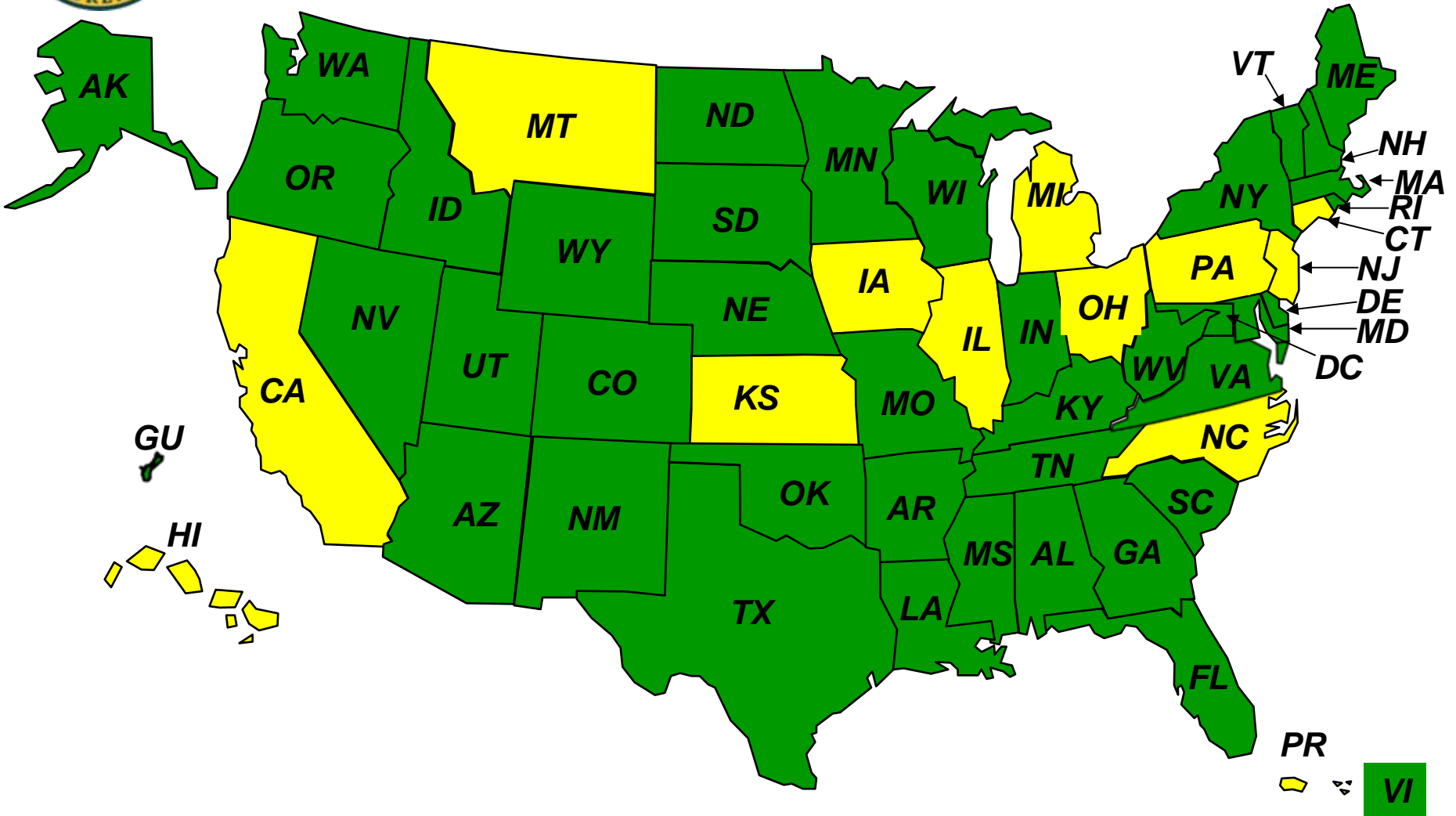
[Compliment Farid on his integrity]

Farid: I love my city. I am giving to the people what they deserve.

Farid: You have been very helpful to this point. You should plan to visit Hassan next. He's a local businessman that has more knowledge of these affairs.

Farid: There are many problems around the town, too many for any one person to solve by themselves, but our progress is good. I have other matters to attend to. I have people yelling about the lost power, and doctors threatening to not treat policemen.

# Spring 2009 Summit Partners





# The Way Ahead

## Warrior Care

*National Guard* Integrated Service Delivery Model

*National Guard* Infrastructure Support

*National Guard* Best Practices



# Combat Operational Stress Continuum Decision Matrix

<b>READY</b>	<b>REACTING</b>	<b>INJURED</b>	<b>ILL</b>
<p><b>DEFINITION</b></p> <ul style="list-style-type: none"> <li>• Good to Go</li> <li>• Well-Trained</li> <li>• Fit and Tough</li> <li>• Adaptive Coping</li> </ul> <p><b>SIGNS</b></p> <ul style="list-style-type: none"> <li>• Effective Functioning</li> <li>• Calm and Steady</li> <li>• In Control</li> <li>• Getting the Job Done</li> </ul> <p><b>ACTION</b></p> <ul style="list-style-type: none"> <li>• Monitor for signs of distress or stress reactions in future if concern arises</li> </ul>	<p><b>DEFINITION</b></p> <ul style="list-style-type: none"> <li>• Some impairment in job functions or relationships</li> <li>• Mild transient distress</li> </ul> <p><b>SIGNS</b></p> <ul style="list-style-type: none"> <li>• Some anxiety or irritability</li> <li>• Poor sleep; poor mental focus</li> <li>• Nightmares; easily startled</li> <li>• Loss of social interest</li> <li>• Some change from normal behavior</li> </ul> <p><b>ACTION</b></p> <ul style="list-style-type: none"> <li>• Ensure adequate sleep/restoration</li> <li>• Refer to Chaplain or Medical if there is no improvement</li> <li>• After Action Reviews</li> </ul>	<p><b>DEFINITION</b></p> <ul style="list-style-type: none"> <li>• More severe or persistent distress or impairment</li> <li>• More lasting scars on behavior or personality</li> </ul> <p><b>SIGNS</b></p> <ul style="list-style-type: none"> <li>• Lost emotional control at some point</li> <li>• Can't sleep</li> <li>• Disruptive nightmares or memories/flashbacks</li> <li>• Social withdrawal</li> <li>• Panic/rage episodes</li> <li>• Loss of concern for usual beliefs/values</li> </ul> <p><b>ACTION</b></p> <ul style="list-style-type: none"> <li>• Enforce rest and recuperation (24-72 hours)</li> <li>• Refer to Medical if no improvement</li> </ul>	<p><b>DEFINITION</b></p> <ul style="list-style-type: none"> <li>• Stress injuries that won't heal without medical intervention</li> <li>• Diagnosable illnesses (Such as: PTSD; depression; anxiety; substance abuse)</li> </ul> <p><b>SIGNS</b></p> <ul style="list-style-type: none"> <li>• Stress problems that last more than 60 days post-deployment</li> <li>• Not getting better or getting worse</li> <li>• Impacting work or relationships</li> </ul> <p><b>ACTION</b></p> <ul style="list-style-type: none"> <li>• Refer to Medical</li> <li>• Reintegrate back with unit if possible</li> <li>• Mentor back to full duty</li> </ul>
<p><b>Leader Responsibility</b></p>		<p><b>Individual Responsibility</b></p>	<p><b>Chaplain &amp; Medical Responsibility</b></p>





# Model for a Way Forward

## *COMPREHENSIVE SOLDIER FITNESS: STRONG MINDS, STRONG BODIES*





# Warrior Care Teams


## *Social*

## *Emotional*

## *Physical*

## *Spiritual*

## *Family*

<i>Community Resources</i>	<i>Resiliency</i>	<i>Physical activity</i>	<i>Beliefs</i>	<i>Advocacy</i>
<i>Trusted Relationships</i>	<i>Life Choices</i>	<i>Fitness</i>	<i>Values</i>	<i>Safety</i>
<i>Friendships</i>	<i>Stamina</i>	<i>Endurance</i>	<i>Societal</i>	<i>Secure Environment</i>
<i>Communication</i>	<i>Self Control</i>	<i>Healthy Body</i>	<i>Life Principles</i>	<i>Supportive</i>
	<i>Perspective</i>	<i>Nutrition</i>	<i>Sources of Strength</i>	
				
		<b><i>Intertwined</i></b>		

*J-1/DPH*

*J-1/DPH*

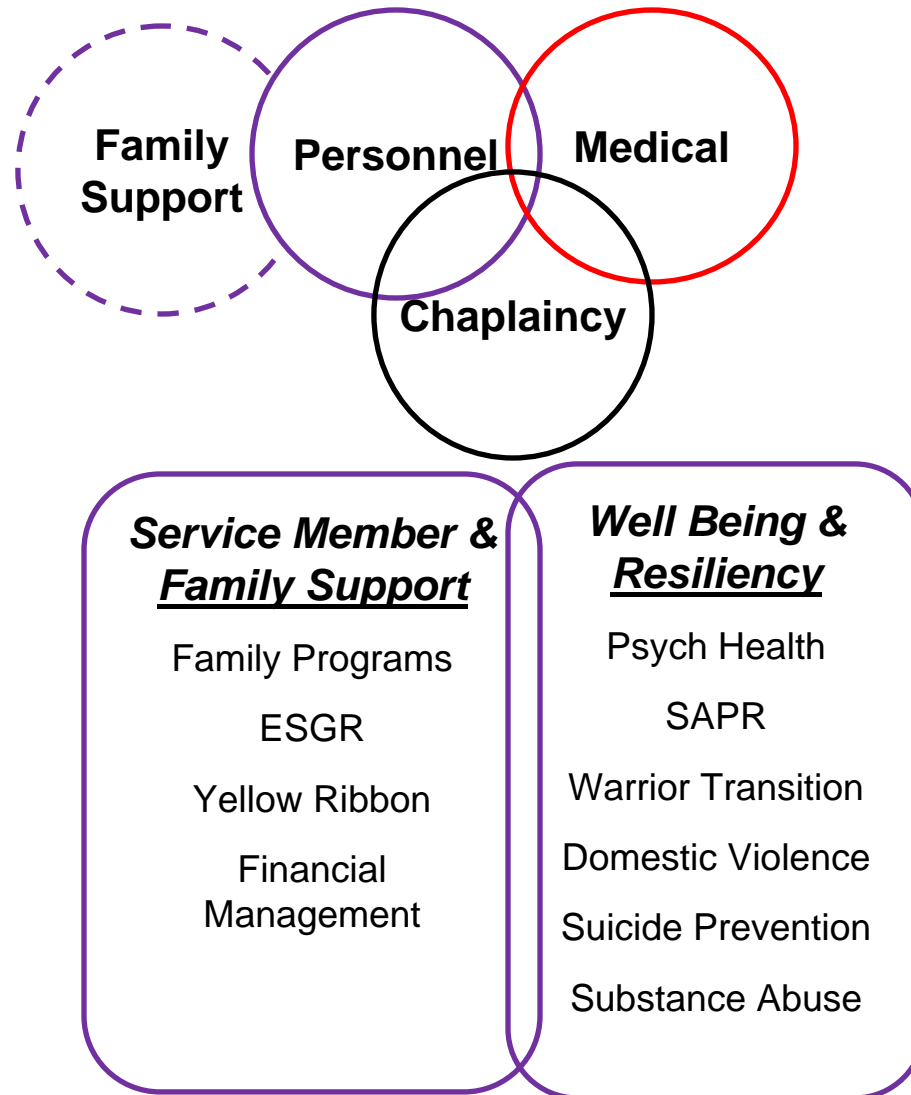
*Surgeons*

*Chaplains*

*J-1/DPH*



# Proposed Way Forward for National Program







# Joint Services Support





# Issues

- Help with Train-the-Trainer Courses
- Certification of the Program
- Where the program resides, J-1 working
- Measurement
- Future Funding
- System does not have capacity if all Soldiers and Airmen would seek assistance



# Kansas Milestones

- Nov Flash Forward Completed
- Dec Four working groups product presentations
- Jan Family Focus Group conducted
- Feb ICT delivers first BiLat module
- Mar Family & Physical prototypes completed
- Apr One hour video on Resiliency completed
- May Family program version one completed
- Jun Trauma course prototype completed
- Jul Family course completed
- Aug ICT delivers all six modules completed
  - » Leadership, Assessment, Bolstering Strength, Family, Spiritual, Putting it all together



# National Guard Future

## ***A CULTURAL AWARENESS and Long term COMMITMENT***

- Continue to capitalize on National Guard infrastructure/assets *via integrated service delivery models*
- Identify and address concerns of National Guard “*special populations*”; i.e. UAV/Predator mission, Medics, Chaplains, Senior Enlisted Leadership etc.
- Telehealth and Technology (T2)
- Think Practically: 10 days AC training = 5 months for the Reserve Component
- Continued relationship building with local and community assets
- Make available technology available for us to adapt

***“We’re Different, but not Difficult...”***

**-Major General Tod Bunting, Kansas Adjutant General**



# Questions

**Major Paul E. Gonzales**

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